# **IGNITE YOUR BUSINESS**

TO BUILD CAREERS WORTH HAVING, BUSINESSES WORTH OWNING, LIVES WORTH LIVING, EXPERIENCES WORTH GIVING, AND LEGACIES WORTH LEAVING

**IGNITE POWER SESSION #1** 

#### In this chapter ...

- Uncover Your Big Why and How to Achieve it
- Commit to Daily Lead Generation to Grow Your Business
- Use Influencing Sales Language to Win Clients
- Be Accountable to Your Big Why and Your Life



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#### Acknowledgments

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Mona Covey, December 2015

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# Welcome to Ignite!

You are embarking on a new, exciting, and challenging adventure, and leaving your former life behind. Get your heart and head in the right place as we begin this adventure.

### Get Your Head in the Game

Write your answers to and discuss the following questions as a class.

•	Have you achieved your financial goals through your career so far? Why/Why
•	What is the one thing that makes one real estate sales representative more successful than others?
•	Why don't all sales representatives do this?
-	O How do you feel about that?
•	Is your desire to succeed more powerful than your fear from doing the one thing that will make you successful?

#### Great!

You're ready, you know what it takes, and you're powered by your conviction to succeed!

### You're in Business!

There's ONE Thing that can propel you forward in your career. What is it?

The secret is simple, and is not a secret at all. It is **lead generation** ... and you're going to learn this skill and do a lot of it in this course, so get used to this winning reality quickly.

You are in sales—yes, sales! Your livelihood is dependent on the number of homes you help others buy or sell. Gary Keller, cofounder of the company, says you're actually in two businesses—in this order:

- 1. The business of lead generation
- 2. The business of real estate

#### Mindset and Attitude Matters

You may think that lead generation will be making phone calls that are bothering and annoying to people. We all feel that way, especially when we feel like we're being sold to. However, when you adopt an **attitude of contribution**, a significant shift in how people respond happens.

#### Change your mindset to focus on being of service!

Adopting a mindset and a philosophy of contributing to the lives of other people allows you to be direct and to the point in your interactions with others. With a focus on contribution and being of service, you'll communicate more effectively with customers and win their hearts and minds effortlessly.

Energy, enthusiasm, and a deeply rooted belief in doing the best job possible for each and every customer attracts people to you. Take every opportunity to educate the people in your personal, professional, and social life about what you do and how you can help them. These reminders for people in your network can lead to many, many referrals for business.

"You chose Keller Williams as the vehicle to reach your goals."

Ignite helps you build the momentum to get you there fast."

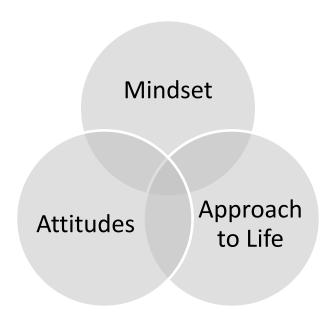
John Davis, CEO, Keller Williams Realty

# The Six Personal Perspectives

The most successful at this business know it takes a certain **mindset** and **attitude** to keep at it every day and especially to excel! Fortunately, Keller Williams Realty has a foundational model for a successful mindset which came into existence when Gary Keller asked the question of hundreds of top sales representatives ...

"What is it that differentiates those who achieve at the highest level from those who don't seem to accomplish as much?"

After thoroughly researching this question, Gary discovered that all high achievers have three basic attributes in common:



Based on these three attributes, the Six Personal Perspectives came to be.

#### Step 1: Commit to Self-Mastery

#### Self-mastery is ...

the possession of great knowledge, skills, and habits that make You the master of You.

When you commit to achieving self-mastery, you

- 1. know your goals
- 2. know your strengths and weaknesses
- 3. know how to work with both your strengths and weaknesses to seek and master the necessary knowledge, skills, and habits to reach your goals

Throughout Ignite, you will be acquiring the skills and developing habits to be successful—moving you toward self-mastery.

#### Step 2: Commit to the 80/20 Principle

The idea that 20 percent of your actions lead to 80 percent of your results may be one of the most powerful principles you can apply to your life. It's about getting the most from your time and effort. It's about maximizing your results. It's about having focus.

In Ignite, we identify your 20 percent for you ... your money-making activity—lead generation!

#### Step 3: Move from "E" to "P"

High achievers ...

are always looking for the purposeful way.

By doing this, they break through the ceiling of their natural behavior.

You can attain a certain level of success utilizing your natural abilities, but expect to hit a ceiling at some point. Wouldn't you like to achieve even greater success and break through that ceiling? How about living a larger life? Or attaining your goals?

Ignite is not only designed to help start your business, it is designed to help you grow your business. Ignite will help you move from Entrepreneurial to Purposeful with skill mastery.

#### Step 4: Make Being "Learning Based" the Foundation of Your Action Plan

A learning-based individual is ...

an individual who has made the decision to use effective learning as the foundation piece for their action plan to develop their life.

Training and education are a big part of moving forward to attain your goals and succeed at a high level. Learning-based individuals commit to the process of acquiring skill-based habits.

Ignite is just the start for you as a learning-based individual. Keller Williams Realty offers many learning opportunities for you.

#### Step 5: Remove Your "Limiting Beliefs"

High achievers ...

remove beliefs from their thinking that hold them back.

In order to successfully develop at a higher level, you will need to clear your mind of **limiting beliefs** first. For example, are any of these thoughts in your head?

- "I have to be an expert and know everything before I can begin my business; I'm not valid yet."
- "I can't be successful yet, I will need to invest a lot of money to kick-start my real estate career."
- "Because I'm in the business, the business will come to me naturally. I don't need to devote three hours each day to lead generation."

Activity: Turn Limiting Beliefs into Unlimiting Beliefs

How would you redirect these negative thoughts into positive ones—into **unlimiting beliefs**—that will fuel your success?

Throughout Ignite, you will learn how to combat your limiting beliefs and turn them into action.

#### Step 6: Be Accountable

Accountability is first and foremost "an attitude and an approach" to your entire life.

An accountable person says, "Everything in my life is a result of my choices and actions. I own my life."

Accountability is also a tool for continually changing the results in your life in those areas that matter most—your 20 percent. A person who is accountable in their 20 percent says, "I own my life, and in certain areas, I want to continually improve my results. I will be purposeful, and I will be learning based to continue improving."

# Ignite will provide you with tools to develop and cultivate your accountability to be successful.

#### Career Growth Initiative and the Four Conversations Accountability Meetings

Keller Williams and your Market Centre have a culture of accountability and have made available to you a set of tools to help you be accountable to your goals. Participate in your Market Centre's ongoing Four Conversations Accountability Meetings where you will examine your goals and results in collaboration with others to make strategic adjustments that help you achieve your goals.

#### For Further Study

If you haven't already, view the Six Personal Perspectives videos on KWConnect.com. Ask your Team Leader when the class will be offered in your Market Centre and sign up for it.

# Getting the Most Out of this Experience

You have begun an exciting journey toward sparking your business and attaining your dreams. You are not simply a student or a learner in Ignite, you are a **Capper in Training**—prepared to do what it takes to be successful is your real estate career.

What kind of Capper in Training will you be in Ignite?

The Prisoner	The Vacationer	The Explorer
Has to be there, doesn't want to be there, and doesn't know why they're there.	A day in training is better than a day on the job.	Excited and curious about the new knowledge, skills, and tools they will discover in class.
Doesn't engage	Spends as much time chatting as listening	Listens attentively, then participates fully in discussions and exercises
Spends class time catching up on their emails	There to have fun—distracts the class with irrelevant comments	Asks meaningful questions and contributes compelling aha's
Escapes by spending time in the hall on their phone	Returns late from break and lunch	Arrives to class on time and returns promptly from breaks
Holds on to limiting beliefs	Not purposeful in their learning goals	Adopts a posture of acceptance
Multi-tasks on their computer by working on side projects	OMG! Spends the day on their smartphone, texting and checking Facebook	Takes notes in their manual for future reference
Picks fights with trainer or other participants if they don't agree	Isn't paying attention	Respects the different learning styles and opinions of others

Hopefully you picked "The Explorer!"

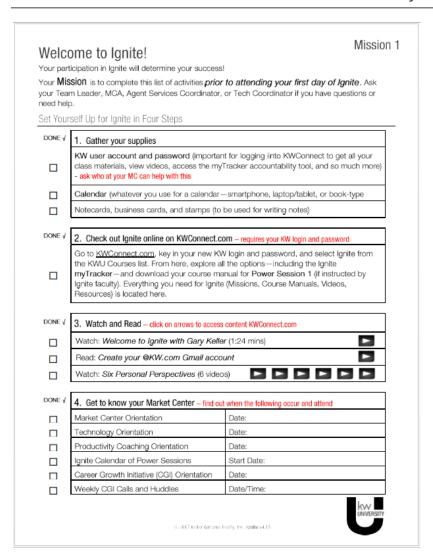
Several things are going to make this course a huge victory for you ...

- 1. **Action Reveal** report out on your **Mission** for each Power Session
- 2. **Expectations for each Power Session** for both you and the Ignite Faculty.
- 3. **Ground Rules** for everyone to follow and respect

### 1. Action Reveal

You were give a Mission to complete before this class and likewise, every Ignite Power Session will have a **Mission** that you complete before class. It's essential that you complete all the steps in the Mission so you are set up for success.

#### How many steps did you complete?



# 2. Expectations for this Power Session

#### Capper in Training

As a student of Ignite, you are expected to complete the following:

- Declare your personal Big Why.
- Set your monetary goal in the Career Growth Initiative (CGI)
   Calculator.
- **Be accountable** to your Big Why and monetary goal.
- Use influencing sales language (for three business calls today).

#### Ignite Faculty

In order to maximize your learning, your Ignite Faculty is committed to:

- Devote the majority of time on **activities** in class.
- Ensure Cappers in Training complete their pre-class Mission, Daily 10/4, and track their numbers in myTracker.
- During the phone call activity either:
  - o Make calls yourself (model the behavior)
  - O Support and encourage the Cappers as they make calls
- Ask questions that generate reflection and thought, and ask for **aha's**.
- Have in-class videos queued up and ready to play.

# 3. Ground Rules Throughout Ignite

- 1. Arrive to class on time and return promptly from breaks.
- 2. Be fully present. Turn your laptops, tablets, and phones to vibrate or off.
- 3. How you participate in here is how you participate everywhere. \*
- 4. Respect the different learning styles and opinions of others.
- 5. Help each other learn because none of us is as smart as all of us working together.
- 6. Consider everything we discuss confidential.
- 7. Commit to implementing at least one thing you learn.
- 8. Have fun!

<sup>\*</sup> This ground rule comes from the KW MAPS BOLD program.

# Make It Happen – Four Skills

Questions		
What is your job?		
Who is your customer?		
What is your product?		

Today, you'll learn four new skills essential to gaining a strong customer base and having success in real estate sales.

- 1. **Skill #1:** Know Your Big Why and Monetary Goal
- 2. **Skill #2:** Commitment to Daily Lead Generation
- 3. **Skill #3:** Use Influencing Sales Language
- 4. **Skill #4:** Be Accountable to Your Big Why and Monetary Goal

Let's get started!

# Skill #1 – Know Your Big Why and Monetary Goals

What drives you is not only your mindset and attitude but what you're passionate about.

- What stirs your soul?
- Why are you in this business?
- What do you hope to achieve for yourself and your family?

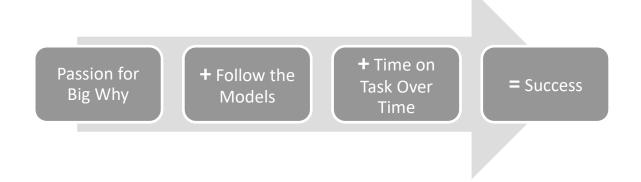
The answers to these questions are the basis for your **Big Why**. And to fuel that Big Why will take money—an income goal.

To achieve success, you need motivation and inspiration for doing it—your Big Why.

# Passion for Your Big Why

Anyone can achieve the goals set in this course, but not everyone will. The journey requires discipline and a commitment to follow models, systems, and a schedule every day. It requires passion toward something bigger than the task at hand—your Big Why.

First, have a Big Why built around your passion, then follow the models you'll learn in this course, keep doing it, and you will achieve grand success!



Top sales representatives can all articulate their Big Why and you will be able to as well. A Big Why is what keeps them going when they're tired, bored, or disappointed. It's the spark that ignites their way every day. Your Big Why might be ...

- To have your financial success tied directly to your efforts instead of a salary controlled by the opinions of a boss.
- To build your own business.
- To achieve a bigger life through your business.

Big	ιFι	ītu	re
$\sim$		<i>n</i>	

Write down the date twelve months from now: \_\_\_\_\_\_. Now imagine this date is today.

- Your business is thriving and your life is everything you've dreamed of.
- Your customers rave about the experience and value you provide and think of you when they have a real estate need.
- Your family and friends are so proud of your success and are consistently referring business your way.
- You are helping others live their dream of owning a home because you are focused on helping them get what they desire.
- You are building the foundation and momentum for your entire career, and gaining relationships and experiences and the income you desire.
- You are the top sales representative in your Market Centre, or Rookie of the Year if you're new.
- You're poised to hire a part-time assistant to handle your 80 percent while you take care of the 20 percent that grows your business.
- You are on the path to ...

"Build a career worth having, a business worth owning, and a life worth living.

Gary Keller, cofounder and chairman of the board, Keller Williams Realty

# Your Turn — Big Why

Skill Mastery Activity: Big Why (Part 1)

Write you	ar answers to these questions.
•	What is/was your driving motivation—the <i>why</i> , or goal, for a career in real estate?
•	What will achieving your goal mean for you?
•	In what ways will your life change?
	What doors will open for you?

Time: 5 minutes

•	ar answers on the previous page, write one statement that zes your <b>Big Why.</b>
it your ne	e camera on your phone, take a picture of your Big Why and make ew background, so you will see it and be reminded of it every time our phone.
Write you	ar answers to these questions.
•	What could get in the way of achieving your Big Why?
	How can you prevent that?
Time: 15 m	inutes
Aha's from	n Δetivity
	1 Activity

# Your Monetary Goal

#### Career Growth Initiative (CGI)

Your Market Centre provides a CGI Calculator to enter your goals and monitor your progress toward those goals. Your Market Centre leadership will provide ongoing accountability meetings around your goals through the Four Conversations.

Note: Learn more about CGI, the Four Conversations, and all the tools available to assist you in meeting and exceeding your goals by visiting KW Connect.com and searching for "CGI."

#### First, you must have a goal!

#### What Is Your Annual Monetary Goal?

Now that you know your Big Why, what does it take to fund your life and your Big Why?

Write your Annual Monetary Goal down here.

\$		

#### Commission (GCI) Example

Now that you have written down your monetary goal, let's look at what it takes to achieve this amount by calculating the average commission on each house bought or sold.

Average Sales Price	\$200,000
Average Commission Rate* (to you)	3%
Average Commission (Net GCI)	\$6,000

<sup>\*</sup> Note: A rate of .03 may be high or low, depending on your market, and depends on what you are able to negotiate.

Note: This commission amount (\$6,000) will be used for all examples in Ignite.

## Your Turn – Know Your Commission

#### **Your Commission**

Calculate an average commission in your market. (You'll use this number in later calculations.)

Average Sales Price	\$
Average Commission Rate (to you)	%
Average Commission (GCI)	\$

#### Factor in Market Centre Fees

#### Example:

- Cap: GCI x 30%, capped at \$20,000 (Market Centre Caps vary)
- Royalty: GCI x 6%, capped at \$3,000

o Total = 
$$$23,000$$

#### Your Market Centre:

- Cap: GCI x 30%, capped at \$\_\_\_\_\_
- Royalty: GCI x 6%, capped at \$3,000
  - Total = \$\_\_\_\_\_ (You'll use this number in later calculations.)

Example: \$100,000 Annual Income Goal

Annual NET GCI Goal	\$100,000
B Market Center Cap	\$23,000
C GCI (A+B)	\$123,000
D Average Commission per Transaction	<b>\$6,</b> 000
E Annual Transaction Goal (C/I	21

1.

# Your Turn -How Many Transactions Will It Take?

In the blanks, calculate the number of transactions to attain YOUR personal

Skill	Mastery	Activity:	<b>Transactions</b>
-------	---------	-----------	---------------------

income goal.
A Annual NET GCI Goal
B Market Center Cap
C GCI (A+B)
D Average Commission per Transaction
E Annual Transaction Goal (C/D)
2. Calculate how many transactions you'll need each month:
Write this number down in your calendar at the top of every month. Do it now as a visual reminder.
Γime: 5 minutes
Aha's from Activity
•
_

# Skill #2 – Commitment to Daily Lead Generation

Great! You've got a Big Why and a monetary goal. So, how do you get from here to there? **Lead Generation**!

## Journey to Your Monetary Goal

#### If Real Estate Was a Factory

If you ran a factory, you would know how long it takes to make a widget, right?

You would also know that if you didn't do step 1, at the end of the day, you would have no widgets!

Real Estate Is No Different ...

For every day you don't lead generate, 90 days later you can expect no money! You don't want this to happen.

#### Discuss the following questions as a class

How long (on average) does it take to get a buyer or seller to sign a contract for a sale or listing?

- How long does it take for a transaction to close and for you to get paid?
- How quickly do you want to get paid? Or, how long can you go without a payday?
- What will it take for you to get paid so you can begin to fund your Big Why?

### **Lead Generation Funnel**

Your lead generation funnel must be filled with **leads**—people who have a real estate need now or in the near future. LOTS of leads!

The countdown to your payday starts when a lead becomes an **appointment** with a buyer or seller, then an **agreement** to work exclusively with you. Next comes a **contract**, and negotiation of an offer on their behalf. Finally, you service the entire transaction through to a successful **date of completion** and receive your commission—it's payday!



Ignite's focus is on prospecting for leads!

# Calling Every Session

Every Ignite Power Session, we will—together—make phone calls for business. We will help each other, support each other, and cheer each other's success. Your Ignite Faculty will ask for and post your results for the entire class to celebrate.

This means you'll need names and contact information every day for calling in class. You may be thinking, "What if I run out of people to call?" We will explore ways of finding more contacts as we progress through Ignite.

Remember, calling for leads is the single most important step in building your business. You would be cheating yourself and your family if you were not prepared to make calls every class.

#### The Simple Formula

Why can some sales representatives make 100 calls a day and others fear the phone? Because successful sales representatives follow a simple formula:

- 1. Leverage powerful scripts.
- 2. Build the relationship.
- 3. Ask for the business.
- 4. Ask for referrals.
- 5. Come from contribution.

It comes back to your mindset—one of helping people and being positive. Focus on your goals, avoid attachment to the outcome, and you will succeed.

## Four Powerful Habits

The success of your business depends on you having productive, business-building habits, performed every day. It is essential that you get into these habits right away—especially the following Four Powerful Habits. These are the four things all successful sales representatives do every day throughout their careers!

"The quality is in the quantity!"

#### Four Powerful Habits and Activities

Four Habits	Four Activities Daily 10/4
Grow and Manage Your     Database	<ul> <li>Add 10 new contacts into your contact database every day.</li> </ul>
2. Prospect	■ Speak with <b>10 people in your database</b> <i>every day</i> .
3. Follow Up	■ Write <b>10 notes</b> to people you know or have recently connected with <i>every day</i> .
4. Know Your Market	Preview 10 homes for sale every day and visit ten in person every week.

#### The Daily 10/4

The Daily 10/4 is the Ignite model that reinforces the Four Powerful Habits. It's a simple tracking method for you to follow and it's easy to remember!

Just remember ...

- 1. "Daily" every day, at least 6 days a week to begin
- 2. **10** ten of each
- 3. 4 -four activities

#### How to Complete the Daily 10/4

# 1. Grow and Manage Your Database – Add 10 people to your database with complete contact information.

Every day, add ten new people to your database—this means adding their name, address, phone number, cell phone, and more contact information if you can get it. These can be people you know or have just met, or people you know peripherally—that is, you know of them through someone else. Just make sure that by the end of the day you have added ten complete records to your database. Keep in mind ... the size of your database will determine the size of your income!

#### 2. Prospect – Connect with 10 people in your database.

Every day, connect with at least ten people from your database. The purpose for the call or conversation is threefold:

- 1. let them know about your business,
- 2. ask for their business, and
- 3. ask for referral business.

#### 3. Follow Up – Write 10 notes.

Every day, send a handwritten note or letter with a business card to at least ten people you know or have recently connected with. Begin with those you've called—this is the follow-up to the call. You can also write notes to people you meet; like the mechanic that changes your oil or the barista that makes your coffee in the morning. This habit alone will differentiate you from others in a big way and enhance your prospecting.

#### 4. Know Your Market – Preview 10 homes per week.

Every week\*, preview at least ten homes in your market. Explore different neighbourhoods and price ranges. Seeing the property up close is a lot different than viewing it online. Know what your clients will see online and then know the truth by visiting properties. This is a valuable step that should not be skipped. You'll soon find that you know more about the market than most!

<sup>\*</sup> Think of this as two per day, or ten per week.

# **Success Tracking**

You've learned from the Six Personal Perspectives the benefit of accountability. What better way to be accountable to your success than to track your activities and share it with others!

Throughout Ignite, you will be tracking and reporting on your activities—the Daily 10/4. Tracking your activities will move you toward developing solid habits.

#### myTracker Online Tracking System

Your Ignite Faculty, or another person in your Market Centre, will enter your name into the online tracking system called myTracker and then you'll be able to use myTracker.

Access myTracker from Ignite online on <u>KWConnect.com</u> on your computer, laptop, or smartphone, or by keying in **Daily104.com**.

Track your progress using the online myTracker system each day. Your results will then be rolled up by class and presented during each Power Session by your Ignite Faculty.

myTracker is meant to be fun and motivating. Your Ignite Faculty, your fellow Cappers in Training, and myTracker will keep you focused and on task to develop your success habits.

# Try It Now!

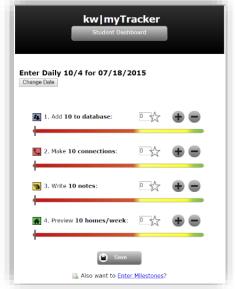
#### Get on myTracker now!

1. Using your smartphone, tablet, or laptop, go to Daily104.com (www.Daily104.com). You will be asked to log in with your new KW login if you're not already logged in.

You'll find instructions to use myTracker on the screen. (see arrow)



2. Click on **Enter Daily 10/4** in the lower left corner and enter your activities for the day.



# Skill #3 – Use Influencing Sales Language

"Did you find everything you were looking for?"

"Go ahead, look around, and please let me know if I can help you."

"I see you admiring that large-screen TV. Are you looking to have one in your home for the big game this weekend?"

Recognize any of these phrases? Of course ... they are well-known and commonly used phrases in sales and service industries. Since you are now in a sales industry, your success is dependent on your use of real estate sales language.

job? (fill in the blanks)		
	about their	needs, and the needs
of	·	

Since we are **first** in the business of lead generation, what are we really saying about our

There are two ways of doing this:

- 1. **Entrepreneurial (E)**: Just chat up whoever happens to cross your path. And if real estate comes up, great, and if it doesn't, oh well ... I'm sure to get a deal one of these days.
- 2. **Purposeful (P)**: Know exactly who you want to talk to, block time to communicate with them, and be prepared to have great conversations that lead to you providing value in exchange for them helping you grow your business.

Which are you willing to bet your livelihood and the well-being of your family on? E - entrepreneurial, or P - purposeful?

# Scripts Are Cool!

- 1. Purpose of Scripts
- 2. Benefits of Scripts
- 3. Learning Scripts
- 4. Calling with Scripts

# 1. Purpose of Scripts

**Scripts** 

A great script is 100 percent customer oriented and benefits the customer throughout the entire conversation.

Have you ever listened to someone talk for a period of time and realized afterward that you have no idea what they were saying? It happens more than we might care to admit. Moreover, how often do we think we're being clear in our communication only to find that the other person didn't get it?

Communication isn't about what you think you're saying—it's about what they actually hear. Scripts allow you to have a rehearsed response that delivers a powerful message in a way that they will best understand, or ask a powerful question in a way that they will be able to quickly share the information you need to better serve them.

Scripts are one way to move you from E to P.

All top sales representatives use scripts and practice them daily!

### Get Comfortable with Scripts

### Video

### Activity: Watch a Master Speak on Scripts



- Watch "How to Use Scripts" featuring KW Mega Agent and script master Jeff Glover.
- What are your aha's?

Time: 5 minutes

### Ignite Script Book

The Ignite Script Book contains all the scripts found in the Powers Session in one convenient location. You will find the Ignite Scripts Book located on the Ignite page on KWConnect.com.

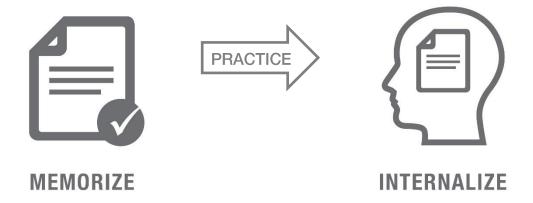
### 2. Benefits of Scripts

	<ul><li>Scripts give us the confidence to do our job.</li></ul>
	■ They allow us to stay focused and in the present moment.
	■ They provide consistency in what we say and do.
	•
Mind	set for Scripts
1.	What are your limiting beliefs around scripts?
2.	What are <b>3 negative consequences</b> for failing to learn scripts? (for example, a lack of income to pay bills, having to drive the old car or no vacation for the family)
	•
3.	Affirm your mindset with:

"Because of scripts, I sell more houses and earn more income."

### 3. Learning Scripts

In order to **internalize** scripts so they become our own and sound natural and friendly, we begin by **memorizing** them. Both take time ... and practice!



#### Practice Makes Perfect

Like with any new skill, it takes practice to learn and perfect it. Top sales representatives know the value of scripts and continue to practice them daily so they are sharp and always ready with the exact right words to say, or the perfect question to ask.

Wrap your mind around learning scripts by saying, "Learning scripts will make great things happen in my life."

Choose ways to incorporate practice into your daily routine:

- 1. Arrange with a partner to spend 15 minutes each day reciting scripts to each other.
- 2. Record yourself saying your scripts on your phone and play them back while driving, speaking along with the recording. Do this daily.

3.	What are some other fun ideas?

### Memorize in 6 Steps

Isn't it interesting that after many years, you can still recite the ABCs and simple nursery rhymes? How do you think your learned those? By simple repetition! You will learn scripts the same way.

1. **READ**: the **first sentence of the script** out loud five times.

When you read your script out loud, you're engaging your eyes, your voice, and your entire body, not just your eyes.

2. **REPEAT**: the same sentence five times with a huge smile on your face.

You will notice a difference in your tonality when you say it with a smile. Try standing in front of a mirror; watch your body language as you repeat your script.

- 3. **READ**: the **second line of the script** out loud ten times while smiling.
- 4. <u>SAY</u>: Now for the hard part. Put your script down. From memory, recite the first two sentences out loud ten times with a big smile. If you make a mistake, start over from the beginning.
- 5. <u>SAY</u>: Continue adding one sentence at a time, repeating ten times. Any time you make a mistake, go back to the beginning.
- 6. **SAY ENTIRE SCRIPT**: as fast as you can, five times in a row. Your chances of stumbling when reading the scripts at a normal pace after you've practiced and chanted them is very small.

Doing this 6-step process is the way scripts become natural to you. Instead of having to think about what to say next, you'll be able to listen to how your customer is responding.

How long will it take to memorize and internalize? The truth is it doesn't matter because as you keep using the scripts, you become better at them. Don't rush. Be patient. Expect good results and they will come to you. Keep smiling, practicing, and rehearsing ... and you will achieve success internalizing the scripts.

### Your Turn – Get Comfortable with Scripts

### Skill Mastery Activity: Script Practice

Everyone will take turns practicing scripts. On the following two pages, you will find four scripts to use for calling people you know.

#### On your own ...

- 1. Choose one script that best suits your status.
  - New to Real Estate script
  - New to Keller Williams script
  - Remind Them You're in Real Estate script
  - New to the Area script
- 2. Stand up!
- 3. Follow the **Memorize in 6 Steps** process on the previous page.

### With a partner ...

4. Take turns with a partner saying your entire script as conversational as possible, then switch roles with your partner.

#### Time: 15 minutes

Δha's from	m Activity			
Ana 3 1101	III Activity			
_				

#### 1. New to Real Estate

Hello, this is \_\_\_\_\_! Do you have a moment? I'd like to share the exciting news that I have become a sales representative with Keller Williams Realty.

With this new partnership, I have all their knowledge working for me. Plus, my clients get all my enthusiasm and hard work. I thought about sharing this with you because I knew you would be someone to help me grow my business.

Continue with Rest of Script.

#### 2. New to Keller Williams

Hello, this is \_\_\_\_\_! Do you have a moment?

I'd like to share some exciting news with you. Usually, I'm the one helping people make a move. This time, I'm the one who moved! I've moved my real estate business over to Keller Williams Realty and just because my company name has changed, the level of service I offer to clients hasn't. My clients will continue to get all my enthusiasm and hard work. And as you already know, I'll do whatever it takes to help people. May I count on you to help me grow my business?

Continue with Rest of Script.



#### Rest of Script

First, I'd like to share my real estate app with you. You can see what's going on anywhere; from your street to any place in North America! It's free; there's no cost to you. I can send you a text so you can link to it. Does that sound good?

And I'd like to ask, who might you know from work, your neighbourhood, or a group you belong to who's interested in buying or selling a home, or investing in real estate? Can you think of anyone right now? Thanks for taking a moment to think about it.

I have a wealth of interesting and timely information about the real estate market in your area, and I'd love to send it to you. Let me make sure I have your current email and address.

And do me a favor, please. If you do hear of someone with a real estate need, will you keep me in mind? Great. And, after you download the app and try it out, send me a text and let me know how you like it.

Thank you for your time and help, and please let me know if there is anything I can ever do for you.

#### 3. Remind Them You're in Real Estate

Hello, this is \_\_\_\_\_! Do you have a moment?

It's been awhile and I'd like to apologize for not staying in touch. I've been busy growing my real estate business and working with great clients like you. I wanted to share with you that I have a personal goal to help \_\_\_\_ (#) families get into the home of their dreams this year. As you already know, I'll do whatever it takes to help people. May I count on you to help me reach my goal?

Continue with Rest of Script.

#### 4. New to the Area

Hello, this is \_\_\_\_\_! Do you have a moment?

I'd like to share some exciting news with you. I have moved to \_\_\_\_\_ (new town) and I'm with Keller Williams Realty, and I thought about connecting with you because I knew you would be someone to help me get my business going in \_\_\_\_\_ (new town). May I count on you?

Continue with Rest of Script.



### Rest of Script

First, I'd like to share my real estate app with you. You can see what's going on anywhere, from your street to any place in North America! It's free; there's no cost to you. I can send you a text so you can link to it. Does that sound good?

And I'd like to ask, who might you know from work, your neighbourhood, or a group you belong to who's interested in buying or selling a home, or investing in real estate? Can you think of anyone right now? Thanks for taking a moment to think about it.

I have a wealth of interesting and timely information about the real estate market in your area, and I'd love to send it to you. Let me make sure I have your current email and address.

And do me a favor, please. If you do hear of someone with a real estate need, will you keep me in mind? Great. And, after you download the app and try it out, send me a text and let me know how you like it.

Thank you for your time and help, and please let me know if there is anything I can ever do for you.

### Calling with Scripts

### Get Referrals and Share Your App

Begin by saying an affirming message out loud to yourself:

"I always come from contribution. People will welcome my call."

Get your phone and your list of contacts and call people you know. You will use the script you just practiced to offer your KW Mobile App and ask for referrals.

- Goal #1: Call until you make contact with at least **three people** and recite your script.
- Goal #2: Get at least **one referral!**
- Goal #3: Get at least **one person** to download your KW Mobile Search App.

Record Results							
Name	Phone Number	App √	Referral Name				
1.							
2.							
3.							

Time: 15-20 minutes

### Congratulations!

# You just did the most dollar-productive activity you can do in real estate!

Aha's fror	m Activity			

### Your Turn – Personal Notes

#### Daily 10/4 – Handwritten Notes

Part of your Daily 10/4 is writing handwritten notes to those you've connected with. This will differentiate you from other sales representatives in a big way. After all, when was the last time you received a handwritten note? What effect did it have?

1. Write a note to each of the people you called to thank them for their time.

> Thank you for taking the time to chat with me today. It was great to catch up with you and let you know what I've been up to with my business. I'm thrilled to be with Keller Williams, and I'm available to you at any time to be an asset and resource to you, your family, and your friends. Please call me whenever a question or need comes up. I'll stay in touch. I appreciate you and I wish you all the best.

2. Enclose a business card in each note, stamp, and mail from your Market Centre.

Time: 5 minutes

# Skill #4 – Be Accountable to Your Big Why and Monetary Goals

### Accountability Feedback Loop

Earlier in the Six Personal Perspectives, we learned that accountability is a tool for continually changing the results in your life in those areas that matter most—your 20 percent. You also have the Career Growth Initiative and the Four Conversations to assist you with accountability.

Goal achievement is a direct result of accountability. To support your goal setting, we recommend you:

- 1. **Follow an Action Plan**. During this course, you will have an action plan that outlines the specific actions you will take to achieve your goals. You will also create a calendar that helps you time block the specific activities you will do to achieve your goals.
- 2. **Work with your Market Centre leadership** to help you measure, evaluate, and make adjustments to your Action Plan.

### Develop a Prioritized Plan of Action

To-do lists unfortunately are not planned, focused, action lists. Rather, they are a catchall for unresolved issues and not related to outcomes. Instead, move from **E to P** (entrepreneurial to purposeful) with an Action Plan. Properly prioritize and plan your time, so you focus on the things that matter—your dollar-productive activities—and avoid squandering your time on low-value activities.

### **Action Plan**

#### 1. Make a List

First, make a list of all the things in your world that require action or resolution—everything that's incomplete and needs action, whether it's urgent or not, big or small, personal or professional.

#### 2. Prune

Now, carefully consider each item. Is it dollar productive and part of your 20 percent? Does it have real relevance to you? If unimportant or not of relevance, delete it.

#### 3. Prioritize

For the remaining items on your list, determine two things: their importance and their urgency. This will help you organize and prioritize the list.

- Important activities have an outcome that leads to us achieving our goals, whether these are professional or personal. These are your 20 percent items, the ones that are dollar productive.
- Urgent activities demand immediate attention because the consequences of not dealing with them are immediate.

### The ONE Thing

The Keller Williams method to prioritize comes from a book written by Gary Keller, *The ONE Thing: The Surprisingly Simple Truth Behind Extraordinary Results*.

The book poses a question to ask yourself over and over ...

What is the ONE Thing I can do such that by doing it everything else will be easier or unnecessary?



Ask yourself this question every time you need to focus on the **ONE Thing** that will propel your business forward. It will always be a dollar-productive activity!

Here are some task examples. How would you rate each item's importance and urgency?

Activity	Important? 20%	Urgent?
Return a call to a person inquiring about a listing		
Schedule a training class on contracts		
Daily 10/4		
Order new business cards		
Put marketing materials together for meeting with a seller next week		
Update my Facebook		
Pick up dry cleaning before they close		
Lead generate		

### Rank tasks according to the following:

#### 1. Important and Urgent

These are the activities that help you achieve your personal and professional goals. There are two types: unforeseen/unexpected tasks, and tasks you've left until the last minute.

#### 2. **Important** but Not Urgent

These are also the activities that help you achieve your personal and professional goals. Make sure you have plenty of time to do these things properly, so that they do not become urgent.

#### 3. Not Important but **Urgent**

These are things that prevent you from achieving your goals. Ask yourself whether you can reschedule or delegate them.

#### 4. Not Important and Not Urgent

These activities are just a distraction. You can simply ignore or cancel many of them.

### Your Turn – Prioritize Your Activities

### Skill Mastery Activity: Accountability

Start your Action Plan.

- 1. List 10 tasks you need to complete. Lead generation is already listed for you!
- 2. Rate each on importance and urgency.
- 3. Prioritize the tasks.
- 4. Schedule on your calendar based on priority.

Task	Important?	Urgent?	Priority
1. Lead generate	V	V	1
2.			
3.			
4.			
5.			
6.			
7.			
8.			
9.			
10.			

10.		
Time: 5 minutes		
Aha's from Activity		
•		
•		

### Live By a Calendar

Now you are able to schedule tasks and activities on your calendar based on your prioritized Action Plan. Review your Action Plan and calendar every week. Delete items you've completed and add any new actions that have come your way.

This approach helps you maintain focus on daily jobs and long-term goals at the same time. This reduces stress, puts you in control, and gives you a real sense of achievement.

Truth

Successful sales representatives plan their days and stick to their plan.

In Ignite, you'll get into the habit of planning for the critical tasks each day, and you'll schedule activities that **generate revenue first**, and schedule those that **maintain your business second.** 

### Time Blocking

Time blocking is a tool for organizing your day and focusing on the dollar-productive activities that matter most. Remember that first you are in the business of lead generation!

TIME BLOCK FOR LEAD GENERATION

Write down exactly the days of the week and the hours you will do your lead generation.

In your calendar, time block for lead generation every day for up to one month. (For the duration of Ignite—you'll continue lead generating for the rest of your career!)

Time block for home previewing—10 homes every week.

### **Protect Your Time!**

- 1. Block your calendar for the same time period—before noon—every single day, week after week. The morning is generally the best time for lead generation, as it ensures you do not get caught up in other activities and lose the day.
- 2. No skipping. If you erase, you must replace! If any event stops you from accomplishing your lead generation at your set time, that commitment does not simply disappear. It's up to you to make up the lost opportunity in another time slot.
- 3. Allow no interruptions unless it is a REAL emergency, like a family crisis. It's easier than you think to waste precious time on unrelated phone calls, watercooler chat, or putting out fires that can wait until later.

During Ignite, your week will look like the following for Monday, Wednesday, and Friday:

### **During Ignite**

Monday, Wednesday, Friday

	ACTIVITY	COMPLETED
6:00	Wake, Personal Time with Family/Workout	
7:00	·	
8:00	In the Market Centre: Respond to emails/calls, Role Play Scripts, Follow- up on Leads, Organize Database	
9:00		
10:00	Attend Ignite Power Session, Lead Generation	
11:00		
12:00	Lunch/Break	
1:00	Attend Appointments, Attend other Market Centre Training (Contracts,	
2:00	Tech, etc.)	
3:00	Complete Daily 10/4 Assignment, Enter Activities in myTracker	
4:00	Respond to emails/calls, Follow-up on Leads	
5:00	Preview and Visit Properties	
6:00		
7:00	Home – Family Time	
8:00		
9:00	Review calendar for tomorrow, and make any final preparations	

And for Tuesday, Thursday, and Saturday during Ignite, follow this schedule. Sunday is your day off.

### **During Ignite**

### Tuesday, Thursday

	ACTIVITY	COMPLETED
6:00 7:00	Wake, Personal Time with Family/Workout	
8:00	In the Market Centre:, Respond to emails/calls, Role Play Scripts, Follow-up on Leads, Organize Database	
9:00		
10:00	Complete Daily 10/4, Mission for next class, Lead Generation	
11:00		
12:00	Lunch/Break	
1:00		
2:00	Attend Appointments, Attend other Market Centre Training (Contracts,	
3:00	Tech, etc.), Lead Generation	
4:00	Respond to emails/calls, Follow-up on Leads	
5:00	Preview and Visit Properties	
6:00		
7:00	Home — Family Time	
8:00		
9:00	Review calendar for tomorrow, and make any final preparations	

### Saturday

	ACTIVITY	COMPLETED
6:00		
7:00		
8:00	Wake, Personal Time with Family/Workout	
9:00		
10:00		
11:00		
12:00	Visit/Heat Open Herres Previous Hames Pails 10/A Lead Consention	
1:00	Visit/Host Open House, Preview Homes, Daily 10/4, Lead Generation, Lead Follow-up, Database Organization, Door-knocking	
2:00	Lead Follow up, Database organization, Door-MideMing	
3:00		
	Personal/Family Time	

### Your Ignite 4-Week Calendar

		Monday	Tuesday	Wednesday	Thursday	Friday	Weekend
	Week 1	Mission 1  1. Ignite Your Business	<b>Mission 2</b> Daily 10/4	2. Build Your Business	Mission 3 Daily 10/4	3. Find Your Business	Mission 4 Daily 10/4
per day	Week 2	4. Win the Seller	<b>Mission 5</b> Daily 10/4	5. Price to Sell	<b>Mission 6</b> Daily 10/4	6. Sell Your Listing	Mission 7 Daily 10/4
3 hours	Week 3	7. Win the Buyer	<b>Mission 8</b> Daily 10/4	8. Find and Show Homes	<b>Mission 9</b> Daily 10/4	9. Make and Receive Offers	Mission 10 Daily 10/4
	Week 4	10. Negotiate the Deal	<b>Mission 11</b> Daily 10/4	11. Close the Deal	Mission 12 Daily 10/4	12. Ignition – Blast Off!	Keep It Going!

Your Market Centres may offer supplementary courses such as Contracts and Technology-related sessions. Be sure to schedule any additional classes in your calendar.

### Your Turn – Live By Your Calendar

#### Time Block Your Weeks NOW!

- Get out your smartphone, laptop, tablet, or day planner right now and schedule recurring calendar items for the next 4 weeks. Set start notifications for yourself and don't let anything hold you back!
- Schedule the following recurring
  - o Daily 10/4 (Mon–Sat)
  - o Missions (T, Th, Sat)
  - o Preview / Visit Properties (Mon–Sat)
  - o Ignite Power Sessions (M, W, F)

Time: 5 minutes

### Post Ignite

After Ignite, you'll maintain a similar calendar. Instead of attending Ignite, you'll be lead generating during that time.

Monday - Friday

	ACTIVITY	COMPLETED
6:00 7:00	Wake, Personal Time with Family/Workout	
8:00	In the Market Centre: Respond to emails/calls, Role Play Scripts, Follow- up on Leads, Organize Database	
9:00		
10:00	Lead Generation	
11:00		
12:00	Lunch/Break	
1:00		
2:00	Attend Appointments, Attend other Market Centre Training (Contracts, Tech, etc.)	
3:00	. co., co.y	
4:00	Respond to emails/calls, Follow-up on Leads	
5:00	Preview and Visit Properties	
6:00		
7:00	Home – Family Time	
8:00		
9:00	Review calendar for tomorrow, and make any final preparations	

#### Saturday

	ACTIVITY	COMPLETED
6:00	Wake, Personal Time with Family/Workout	
7:00		
8:00		
9:00		
10:00		
11:00	Visit/Host Onen House Preview Homes Daily 10/4 Lead Generation	
12:00		
1:00		
2:00		
3:00		

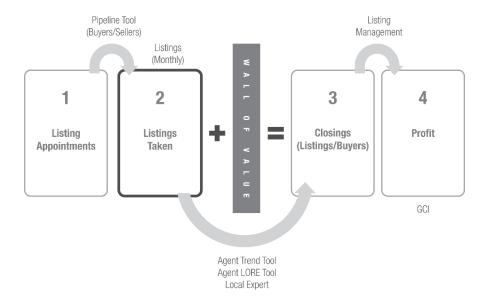
### Who Will Hold You Accountable?

The highest of high achievers have coaches who hold them accountable. Michael Jordan, Mia Hamm, Joe Montana, and Mary Lou Retton have all attributed much of their success to their coaches who held them accountable. Who will do that for you? You have options:

- 1. Market Centre's Four Conversations Accountability Meetings.
- 2. Coaching or Mentoring Program
- 3. Partners in Success
- 4. Personal Accountability make no mistake, you cannot do this alone. Yet you can commit to being accountable to someone else.

### 1. Market Centre's Four Conversations Accountability Meetings

In speaking about accountability, the Career Growth Initiative (CGI) brings laser focus to the activities that lead to results in your business.



#### Career Growth Initiative

Built on the proven principles of the Growth Initiative, the CGI is fueled by the transformational power of strategic evidence-based business conversations. These conversations unlimit your potential and empower you to be purposeful about the critical levers that lead to profitability in your business.

CGI is more than just four conversations. Supported by a synergistic system of tools, these conversations enable you to plan for profitability through growth in market share, stay on track to achieve your goals, communicate your value and validity, and ultimately thrive by identifying the day on which your business becomes profitable.

Talk to your Market Centre leadership team to get on the path to GCI and to build a business that funds your life. Also, check out the Career Growth Initiative page on KWConnect.com.

### 2. Coaching or Mentoring Program

KW has coaching and mentoring programs available for you. Ask your Ignite Faculty or your Team Leader about the options for you.

- KW MAPS coaching group programs: <u>mapscoaching.kw.com/group</u>. Here are some example courses:
  - Language of Sales
  - o 90 Listings in 90 Days
  - Dominate Your Market

Market Centre Productivity Coach

o Farming Can Make You Millions

		J	
_			

### 3. Partners in Success

One of the great benefits of having an accountability partner is that it increases your productivity and keeps you on track and in check with your goals.

### RULES FOR ACCOUNTABILITY PARTNERS

**Set frequency of** Provide a safe Create a checking in with each place to share. commitment and stick to it. other. Follow through Dig deep to find out Allow to give and why you do the things with action items. take feedback. you do. Listen and pay Respect each other Have each other's and the process. attention while the best interest in mind. other person shares

### Select a team of 3-4 people from your fellow Cappers in Training

Set regular meetings. Before each Ignite class is a great idea.

My Partners in Success		
Phone Numbers		
Email Addresses		
Next meeting		

Answer the following questions whenever you meet with your Partner in Success.

Question	Answer
What's your Big Why?	
What opportunities for change or improvement surfaced?	
What will you do differently next week?	
How will you reward yourself when you've accomplished?	

### 4. Personal Accountability

### PERSONAL ACCOUNTABILITY

Being willing to answer—to be accountable—for the outcomes resulting from your choices, behaviors, and actions.

Personal accountability means that you are willing to personally ...

- Understand and accept the task.
- Take action to achieve results.
- Answer for the results obtained, regardless of the outcome.
- To accept blame if things go wrong and make corrections or improvements to avoid mistakes in the future.

Question: What are some benefits of being accountable?

### Agreement of Expectations

### Congratulations on embarking on your Ignite journey!

Choose to be as successful as possible and commit to the following covenants.

Please read and initial each one and give the signed agreement to your Ignite Faculty (or designate).

- I commit to attending all Ignite sessions.
- I commit to adding to my database 200 (or more!) names and contact information as quickly as possible within 30 days of this dated agreement.
- I commit to lead generating (speaking with people about real estate) every day.
- I commit to making business calls during Ignite classes.
- I commit to completing my Mission for each Power Session of Ignite.
- I commit to being prepared for my customers by memorizing and using scripts/sales language.
- I commit to working on my Six Personal Perspectives.
- I commit to following a time-blocked calendar of activities throughout Ignite.
- I understand that I am developing success habits, and by agreeing to this covenant, I agree to take control of my own business success.
- I have discussed the commitment of this covenant with those in my life who will be affected and they understand and have agreed to support me.

Capper in Training Signature	Date	Print Name	
Team Leader (or Designate) Signature	Date	MCA's Signature	Date
Market Centre			

"If it is to be, it is up to me!" – William H. Johnsen

### Family/Significant Other Agreement

Your loved one has chosen to build a business in real estate. This can provide your family an opportunity to build wealth and live the life you want to live. As with building any business, it will take commitment, time, and effort. Above all, it will also take your support.

As your loved one begins this new endeavor, please take a moment to consider the statements below and discuss how you will support one another in this exciting time.

#### Family Member:

- I understand the time and activity commitment that Ignite and a real estate business requires.
- I understand that in starting a real estate business workdays may extend into evenings and weekends.
- I understand the commitment and give my complete support. This may mean that I am doing more for a while—caring for children, making meals, cleaning, etc.

#### Capper in Training:

- I understand that my family is supporting me so that I can succeed and I commit to do the activities required to be successful.
- I commit to communicating my schedule to my family to better plan our time together.

Family Member Signature	Date
Catalaia Tarinina Cira tam	D.4.
Capper in Training Signature	Date

"Act as if what you do makes a difference. It does." – William James

## **Putting It All Together**

### **Action Plan**

Action	Completed / Due Date
Polish up your Big Why statement and post where you can see it while you make your calls, or put it on your smartphone as your background.	
Complete your Daily 10/4 activities.	
Start tracking your activities daily in myTracker.	
Create your time blocked calendar.	
Schedule a regular accountability time with your Partner in Success.	
Schedule time daily for script practice with a partner.	
Practice the Power Statements and Questions, as well as your introductory scripts.	
Prepare for the next class. Download the pre-work Mission and complete it.	
Complete any Mission that was unfinished before this session.	
Discuss with your family the obligations you've committed to for the next several months.	

Bring your phone, laptop/tablet, and database to every class.

### Prepare for Your Next Class

You will need to prepare for your next class. This will include your next Mission to be completed prior to the next scheduled Ignite Power Session.

Download your Mission for the next class from Ignite on KWConnect.

IGNITE	Complete this <b>Mission</b> prior to attending Ignite Power Session 2
DONE √	Tell the world who you are — with your KW presence     KW White Pages is your online contact information.
	Read and complete: KW White Pages: Fill Out Your Associate Profile
DONE √	Communicate easily with customers — with your automated marketing     Learn about and activate your KW eEdge web presence and database.
	Read and complete: Activate Your eEdge Account
	Read and complete: Fill Out Your eEdge Profile Information
	Read: Create a Contact in eEdge
	Add yourself to your eEdge database as instructed by the article
	Read and complete: WolfNet IDX Setup
DONE √	3. Give customers a cool, easy way to find homes – set up your KW Mobile Search App Learn about and activate your KW Mobile Search App for yourself and your customers.
	Read and complete: Download Your KW Mobile Search App
	Read and complete: Share Your KW Mobile Search App
DONE √	4. Follow up – with previous Power Session
	Complete activities from the Action Plan in the previous Power Session
DONE √	5. Grow Your Database – with your current contacts
	Bring your contact list and your laptop/tablet with you to the next Ignite class
	*Access videos from KWConnect.com. Ignite. Need help? Contact your Technology Coordinator or Tech Ambassador in your Market Center, or email <a href="mailto:support@kw.com">support@kw.com</a> .
	UNIVERSITY
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### Recall and Remember

What	are the four skill	s you learned today?	
1.			
2.			
3.			
4.			
What	are the the Six P	ersonal Perspectives?	
1.			
2.			
3.			
4.			
5.			
6.			
What	are the Daily 10	/4?	
1.			
2.			
3.			
4.			
What	is the ONE Thing	Focusing question?	
		or I can do such that by	
How r		have in your KW eEdge database b	
Why a	re scripts importan	t to you?	
J	1 1	,	

### From Aha's to Achievement

AHA's
What are your aha's?
BEHAVIORS
What behaviors do you intend to change?
TOOLS
What tools will you use?
ACCOUNTABILITY
What does accountability for this look like?
ACHIEVEMENT
What will you achieve?

### **Enhance Your Learning**

### Watch on KWConnect

The Six Personal Perspectives (series of videos)

### Use Tools from your Ignite Toolkit

Ignite Training Calendar

Agreement of Expectations

Family/Significant Other Agreement

myTracker-Track Your Daily 10/4 Activities and Milestones

Additional Tools: (in the Toolkit on Ignite course page on KWConnect)

- Understand Scripts
- Construction of Scripts
- How to Be More Accountable
- Power Statements and Questions

#### Connect on Social Media

Keller Williams Realty Facebook Page - <a href="https://www.facebook.com/KellerWilliamsRealty">https://www.facebook.com/KellerWilliamsRealty</a>

KW Blog - <a href="http://blog.kw.com">http://blog.kw.com</a>

Inman - <a href="http://www.inman.com">http://www.inman.com</a>

Your Market Centre Facebook Page

#### Read

The ONE Thing by Gary Keller

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Scan and email any course corrections or changes to  $\underline{kwuhelp@kw.com.}$ 

Or mail to:

Keller Williams University 1221 South MoPac Expressway, Suite 400 Austin, Texas 78746